

(Translation)

DAIICHI SANKYO COMPANY, LIMITED

The 20th Ordinary General Shareholders Meeting (June 23, 2025)

Report of Final Tally of Voting Rights Exercised

Total number of voting rights held by shareholders: 18,683,324

Number of voting rights held by the shareholders present at the Meeting 15,550,403

(including voting rights exercised prior to the Meeting)

Proposals	Votes approved	Votes disapproved	Votes abstained	Ratio of Votes approved	Resolution result
First Proposal					
Appropriation of Surplus	15,411,131	11,543	17,017	99.10%	Approved
Second Proposal					
Election of Ten (10) Directors					
Sunao Manabe	14,960,076	450,869	28,694	96.20%	Approved
Hiroyuki Okuzawa	15,078,601	332,320	28,715	96.97%	Approved
Takashi Matsumoto	15,363,337	59,292	17,017	98.80%	Approved
Yasuhiro Komatsu	15,379,345	43,286	17,017	98.90%	Approved
Takaaki Nishii	15,376,718	45,912	17,017	98.88%	Approved
Yo Honma	15,378,928	43,702	17,017	98.90%	Approved
Joseph Kenneth keller	15,342,601	80,029	17,017	98.66%	Approved
Shizuko Ueno	15,348,339	74,291	17,017	98.70%	Approved
Akihiro Watanabe	15,398,343	24,288	17,017	99.02%	Approved
Reiko Kinoshita	15,399,588	23,043	17,017	99.03%	Approved
Third Proposal					
Election of Two (2) Audit & Supervisory Board Member					
Terumichi Yokoyama	15,307,806	114,562	17,017	98.81%	Approved
Masako Watanabe	15,387,794	34,575	17,017	99.33%	Approved

Notes:

1. Requirements for approval of each proposal:

- For First Proposal, a majority of the affirmative voting rights of the shareholders present at the Meeting (including those exercised prior to the Meeting) is required.

- For Second and Third Proposal, attendance of shareholders holding one third or more of the voting rights of the shareholders who are entitled to exercise their voting rights at the Meeting, and a majority of the affirmative voting rights of the shareholders present at the Meeting (including those exercised prior to the Meeting), are required.

2. Calculation method for the ratio of voting rights with manifestation of intention to approve

The percentage of the number of voting rights exercised prior to the Meeting and at the Meeting for which approval for each proposal was confirmed, to the number of voting rights held by the shareholders present at the Meeting (including those exercised prior to the Meeting).

3. Reason for not including some of the number of voting rights of the shareholders present at the Meeting in the number of voting rights

By regarding the number of voting rights exercised by the date immediately before the date of the Meeting and the number of voting rights of some of the shareholders present whose intention of approval or disapproval of each proposal was confirmed as the total number of voting rights, the requirement for each proposal was satisfied and resolutions have been legally adopted pursuant to the Companies Act of Japan. Therefore, the number of voting rights whose intention of approval, disapproval or abstention was not confirmed has not been included in the calculation.